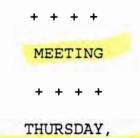
## U.S. COMMISSION ON CIVIL RIGHTS



JULY 28, 2006

The Commission was convened in Room 540 of 624 Ninth Street, N.W., Washington, D.C. at 12:00 p.m., Gerald A. Reynolds, Chairperson, presiding.

PRESENT:

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GERALD A. REYNOLDS Chairperson ABIGAIL THERNSTROM Vice Chairman JENNIFER C. BRACERAS Commissioner(via telephone) PETER N. KIRSANOW Commissioner ASHLEY L. TAYLOR, JR. Commissioner MICHAEL YAKI Commissioner KENNETH L. MARCUS Staff Director STAFF PRESENT: DAVID BLACKWOOD TERESA BROOKS TYRO BEATTY CHRISTOPHER BYRNES

TERESA BROOKS TYRO BEATTY CHRISTOPHER BYRNES DEBRA CARR, Associate Deputy Staff Director RANITA CARTER IVY DAVIS, Chief, Regional Programs Coordination Unit DEREK HORNE PATRICIA JACKSON, Chief, Budget and Finance SOCK-FOON MacDOUGALL TINALOUISE MARTIN, Director of Management

EMMA MONROIG, Solicitor/Parliamentarian AUDREY WRIGHT

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COMMISSIONER ASSISTANTS PRESENT:

CHRISTOPHER JENNINGS LISA NEUDER KIMBERLY SCHULD, via telephone RICHARD SCHMELCHEL

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1	P-R-O-C-E-E-D-I-N-G-S
2	12:01 P.M.
3	CHAIRPERSON REYNOLDS: Okay, folks, we're
4	going to start up now.
5	· APPROVAL OF AGENDA
6	CHAIRPERSON REYNOLDS: The first item on
7	the agenda is the approval of the agenda. May I have
8	a motion to approve the agenda?
9	COMMISSIONER YAKI: I thought we were
10	going to change one thing. Okay, then I'm fine with
11	it.
12	CHAIRPERSON REYNOLDS: Okay. All in
13	favor?
14	(Off the record comments.)
15	CHAIRPERSON REYNOLDS: All in favor?
16	(Chorus of ayes.)
17	CHAIRPERSON REYNOLDS: Any objections?
18	Any abstentions? Okay, it is passed unanimously.
19	I move to amend the agenda to add a
20	subitem labeled proposed August 2006 business meeting
21	immediately after the subitem labeled proposed
2 <b>2</b>	regulation on outside employment under the general
23	item labeled management and operations. Oh, it's
24	going to get complicated.
25	There will be a series of amendments.
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Including one that is near and dear to your heart. 1 COMMISSIONER YAKI: Can't you just do it 2 all at one time? 3 Do it as a package. 4 CHAIRPERSON REYNOLDS: That would be more 5 difficult than this painful approach. 6 COMMISSIONER KIRSANOW: Second. 7 CHAIRPERSON REYNOLDS: Okay, all in favor, 8 9 please say aye. (Chorus of ayes.) 10 CHAIRPERSON REYNOLDS: Any objections, 11 It passes unanimously. 12. abstentions? Okay, I move to amend the agenda to delete 13 the item labeled announcements and have the discussion 14 item labeled program planning and its 15 the of associated subitems take place right after the State 16 17 Advisory Committee Issues and have the discussion of 18 the item labeled Staff Director's Report take place after Program Planning and its associated subitems, 19 but before discussion of Future Agenda Items and this 20 21 is purposefully convoluted so no one will object. 22 VICE CHAIRPERSON THERNSTROM: I don't even 23 understand it. 24 (Laughter.) 25 CHAIRPERSON REYNOLDS: That's good. All NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

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ı	'in favor, say aye, please.
2	(Chorus of ayes.)
3	CHAIRPERSON REYNOLDS: Any objections?
4	Okay, no abstentions. It passed unanimously.
5	Approval of the July 5, 2006 meeting
<sup>.</sup> 6	minutes. May I have a motion?
7	COMMISSIONER KIRSANOW: I want to amend
8	the agenda.
9	CHAIRPERSON REYNOLDS: Actually, you
10	raised a good point.
11	COMMISSIONER KIRSANOW: I simply want to
12	amend the agenda to include an item that I will rush
13	to the Commission a document by Dr. Richard Sander
14	related to the Commission that he and Professor
15	Wentworth have proposed at the last meeting.
16	CHAIRPERSON REYNOLDS: We may not have
17	time. We have a half an hour basically.
18	COMMISSIONER KIRSANOW: I have a proposal
19	and I'm going to share it all with you by email.
20	That's all I wanted to say.
21	CHAIRPERSON REYNOLDS: Okay, done deal.
22	Also, I move that the recharter discussion with
23	respect to the California SAC be tabled.
24	COMMISSIONER YAKI: Second.
25	CHAIRPERSON REYNOLDS: Okay, all in favor
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say aye.

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(Chorus of ayes.) 2 CHAIRPERSON REYNOLDS: Any in opposition? 3 Passed unanimously. Any abstentions? Okay. 4 APPROVAL OF THE JULY 5, 2006 MEETING MINUTES 5 CHAIRPERSON REYNOLDS: May I have a motion 6 to approve the minutes of the July 5, 2006 meeting? 7 VICE CHAIRPERSON THERNSTROM: So moved. 8 COMMISSIONER YAKI: Second. 9 CHAIRPERSON REYNOLDS: All in favor? 10 (Chorus of ayes.) 11 Any objections? CHAIRPERSON REYNOLDS: 12 13 Any abstentions? Passes unanimously. Okay, into the meat. 14 MANAGEMENT AND OPERATIONS 15 CHAIRPERSON REYNOLDS: Okay, the next item 16 17 on the agenda is the consideration of the 2008 budget 18 request from OMB. Pursuant to OMB guidance, the Commission is requesting a budget of \$8,992,000 for 19 20 By comparison, the Commission's Fiscal year '08. 21. appropriations for 2006 is \$8,932,439. The budget 22 will incorporate our decisions from this year's planning meeting, current plans for '08 operations and 23 24 projections from Agency managers. 25 Upon your approval, this budget will NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

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1	become the basis for the Commission's 2008 budget
2	request to OMB. May I have a motion to approve the
3	budget?
4	VICE CHAIRPERSON THERNSTROM: So moved,
5	but do we have any choice about this? I don't really .
6	get this.
7	COMMISSIONER YAKI: Our budget?
8	VICE CHAIRPERSON THERNSTROM: I don't get
9	I mean we're voting on something that we don't have
10	any choice but to say yes to.
11	CHAIRPERSON REYNOLDS: Okay, well,
12	sometimes in life we don't have a choice. That was
13	explained to me at the briefing earlier. : .
14	(Laughter.)
15	This is another example. So I have a
16	second, all in favor?
17	(Chorus of ayes.)
18 <sup>.</sup>	CHAIRPERSON REYNOLDS: Any in opposition?
19	COMMISSIONER YAKI: I don't know. You are
20	pretty emphatic about individual choices.
21	(Laughter.)
22	CHAIRPERSON REYNOLDS: I choose to support
23	this. How about that?
24	COMMISSIONER YAKI: Do you whole heartedly
25	choose to support it?
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1	CHAIRPERSON REYNOLDS: No, not
2	wholeheartedly but
3	COMMISSIONER YAKI: I'm not too sure.
4	Maybe I'll abstain. No, I'm just kidding.
5	CHAIRPERSON REYNOLDS: This motion passes
6	unanimously.
7	Next up we have our strategic goals and
8	objectives. The working group on strategic planning
9	prepared a draft of these goals for our consideration
10	which was distributed on July 20th. These goals and
11	objectives will provide guidance to the working group
12	on strategic planning and Commission staff as they
13	continue congressional outreach, prepare appropriate ·
14	metrics, prepare a proposed final strategic plan and
15	work to integrate the preliminary strategic planning
16	documents into our '08 budget submission which is due
17	in September.
18	Commissioner Kirsanow, would you care to
19	update the Commission?
20	COMMISSIONER KIRSANOW: First of all, I
21	want to thank all the members of the working group,
22	those who are here and not here, for their work in
23	putting together this strategic plan. I think this
24	captures precisely what not only the working group
25	tried to accomplished, but what was the charge of the
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entire Commission as a whole after the first strategic 1 plan had been sent back to us for revision. 2 You have them in front of you. I think 3 you do, and they're self explanatory. They've been 4 distilled. The strategic plan itself, as you know, is 5 about 35 pages long. We've distilled down for your 6 consideration the four goals and subcomponents to 7 those goals that are the essence of the strategic 8 plan. And the working group recommends passage or 9 adoption of this strategic goal. 10 VICE CHAIRPERSON THERNSTROM: Was that 11  $12 \cdot$ unanimously --COMMISSIONER KIRSANOW: I don't know. We · . 13 didn't get a vote from Commissioner Melendez because 14 he's not on the line. Does anyone know whether or not 15 Commissioner Melendez is on board with this? 16 17 COMMISSIONER YAKI: He has not communicated --18 COMMISSIONER KIRSANOW: Well, of those who 19 20 participated there was unanimous agreement. That included Commissioner Braceras, Chairman Reynolds, 21 22 myself. 23 VICE CHAIRPERSON THERNSTROM: So do we 24 need a motion here? 25 CHAIRPERSON **REYNOLDS:** Commissioner NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701

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	11
1	Kirsanow, are you finished?
2	COMMISSIONER KIRSANOW: Yes.
3	CHAIRPERSON REYNOLDS: All right, I move
4	that we approve the proposed strategic goals and
5.	objectives that were distributed to Commissioners on
6	July 20th. Approval of this motion does not
7	· constitute approval of the strategic plan as these
8	goals and objectives are preliminary.
9	Is there a second?
10	VICE CHAIRPERSON THERNSTROM: Second.
1 <b>1</b>	CHAIRPERSON REYNOLDS: Discussion?
1 <b>2</b>	COMMISSIONER YAKI: I feel I had no
13	choice.
14	(Laughter.)
15	VICE CHAIRPERSON THERNSTROM: You don't.
16	CHAIRPERSON REYNOLDS: All right, all in
17	favor say aye.
18	(Chorus of ayes.)
19	CHAIRPERSON REYNOLDS: Any in opposition?
20	Any abstentions? The motion passes unanimously.
21	The next item is to establish a policy for
.22	Commissioner review of national office projects
23	pursuant to the most recent set of GAO
24	recommendations. I need a motion that with respect to
25	national office projects the Commissioners will be
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12 asked to review these projects from the project 1 concept paper to draft report stages for several 2 factors including the consistency with the project 3 concept, proposal, outline and discovery plan, the 4 existence of objectivity, the quality and breadth of 5 the research, the strength of the reasoning and 6 analysis, and the strength of the evidence supporting 7 the findings, conclusions and recommendations. 8 This list of factors is not intended to be 9 exhaustive. Commissioners have traditionally reviewed 10 national office projects using these factors, so I've 11 asked the Staff Director who has been doing, why do we 12 have to waste time doing this, but he says that we : . 13 should and I defer to his better judgment. 14 This motion shall formalize a policy what 15 Commissioners have always done informally in practice, 16 when reviewing national projects, is there a second? 17 VICE CHAIRPERSON THERNSTROM: 18 Second. CHAIRPERSON REYNOLDS: Discussion? All in 19 20 favor? (Chorus of ayes.) 21 22 CHAIRPERSON REYNOLDS: Any in opposition? 23 Any abstentions? The motion passes unanimously. 24 CHAIRPERSON REYNOLDS: The Staff Director 25 NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701

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has recommended the adoption of a policy of peer 1 review for national office reports. The GAO in its 2 May 2005 report recommended that the Commission 3 strengthen the objectivity and the integrity of the 4 Commission's written work product. This peer-review 5 policy would be included in our implementation plan in 6 7 which we will submit to GAO by July 31, 2006. Under this peer-review process, a draft national office 8 report would be reviewed to determine whether it is 9 objective and academically sound. 10

The Commission plans to use a small 11 balanced panel of either uncompensated state advisory 12 13 committee members with appropriate skills and . 14 background aided by our new selection criteria which 15 emphasizes social science, legal and statistical 16 training and technical writing skills and/or 17 compensated outside professionals working on an 18 expedited time frame of up to one week to conduct the 19 The extent to which peer-review peer review. recommendations were resolved may be considered by the 20 21 Commissioners during their vote to approve the final 22 draft report for publication.

This process would apply to national office statutory reports and other national office reports containing findings and recommendations.

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Is there a second? 1 COMMISSIONER KIRSANOW: Could you repeat 2 that? 3 (Laughter.) 4 CHAIRPERSON REYNOLDS: Is there a second? 5 COMMISSIONER KIRSANOW: Second. 6 CHAIRPERSON Discussion? . REYNOLDS : 7 Commissioner Yaki. 8 COMMISSIONER YAKI: A question about the 9 peer review panels as they are selected. Is the goal 10 of the peer review panel to be -- how shall I put 11 Ideologically diverse for the purposes of 12 this? reviewing the report or is simply going to be all the . 13 14 people who believe in what the report is saying to provide the report? 15 Well, it's clear CHAIRPERSON REYNOLDS: 16 that whatever we do someone is going to be happy, 17 someone around this table is going to be unhappy, but 18 to answer your question, there will be a diversity of 19 views, but --20 the COMMISSIONER KIRSANOW: What's 21 critical mass? 22 CHAIRPERSON REYNOLDS: This is eating up 23 time here, folks. 24 25 VICE CHAIRPERSON THERNSTROM: I have a **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701 (202) 234-4433 www.nealrgross.com

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1	serious question. It's the same question as Michael
2	Yaki's really. I am extremely concerned about the
3	composition of these peer review panels, how they're
4	going to be picked, how I mean how are we going to
5	decide on who is really trained and scholarly?
6	CHAIRPERSON REYNOLDS: And a lot of the
7	issues that we deal with, it seems to me that on
8	certain pieces it makes sense, for example, did we get
9	our facts right? Is our methodological approach
10	sound.
11	VICE CHAIRPERSON THERNSTROM: We just had
12	a panel in which nobody people couldn't agree on
13	basic facts.
14	CHAIRPERSON REYNOLDS: Well, the point
15	that I was making is that the subject matter that we
16	deal with is controversial and there are different
17	first principles and I see limited value in having our
18	reports reviewed by so-called experts, but that's why
19	we're having this conversation.
20	VICE CHAIRPERSON THERNSTROM: And what are
21	we going to do with the reviews when they come in and
22	they're, you know, shoddy pieces of work and or
23	questionable to some of us, but not to others. This
24	process it seems to me is a mine field.
25	CHAIRPERSON REYNOLDS: Well, I'm voting
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1	no, so you can joint me.
2	VICE CHAIRPERSON THERNSTROM: Good, I'm
3	voting no.
4	COMMISSIONER YAKI: I move to table.
5	. CHAIRPERSON REYNOLDS: Table? Don't you
6	want to vote against it?
7	COMMISSIONER YAKI: Sure.
8	CHAIRPERSON REYNOLDS: Okay, good.
9	(Laughter.)
10	STAFF DIRECTOR MARCUS: Mr. Chairman, may
11	I speak to the issue of tabling, if that is a serious
12	issue?
13	CHAIRPERSON REYNOLDS: No, it's not, it's
14	not.
15	COMMISSIONER YAKI: I withdraw the motion
16	to table.
17	CHAIRPERSON REYNOLDS: Okay, any other
18	comments?
19	All in favor, please say aye.
20	(No response.)
21	All in opposition.
22	(Chorus of nos.)
23	CHAIRPERSON REYNOLDS: Okay, this motion
24	fails and we have received the vote
25	STAFF DIRECTOR MARCUS: May I make just an
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1 observation, iust for the information of the The reason that the motion had been Commissioners. 2 put out is that this was one of your recommendations 3 Our Corrective Action Plan is due on of the GAO. 4 So if we are not doing a peer review, then 5 Monday. the ramification of this vote is that we will have to 6 7 indicate that we are not implementing in full and that there is at least one recommendation that we have 8 9 declined. VICE CHAIRPERSON THERNSTROM: That we have 10 11 rejected. STAFF DIRECTOR MARCUS: That's right. 12 13 VICE CHAIRPERSON THERNSTROM: We have  $\cdot$ rejected one of their recommendations. 14 STAFF DIRECTOR MARCUS: We have the 15 authority to do that, but that will be the statement 16 that we will have to make to GAO. 17 VICE CHAIRPERSON THERNSTROM: That's fine. 18 19 CHAIRPERSON REYNOLDS: We have accepted 20 many of their recommendations and we've accepted them 21 not because they made the suggestion but because what 22 they suggested was sound and needed to be done. And 23 in this particular case, that's not the case. So let 24 the record reflect that there were five votes against 25 the motion. , NEAL R. GROSS

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18 Okay, the Commission, with the concurrence 1 of the Office of Government Ethics is issuing these 2 proposed regulations for employees of the Commission 3 that would supplement the standards of ethical conduct 4 for employees of the Executive Branch, issued by OGE. 5 The first proposed regulation would require employees 6 of the Commission to obtain prior approval before 7 engaging in outside employment. The second proposed 8 regulation would remove the Commission's existing 9 conduct regulation which is inconsistent with OGE's 10 standard and replace it with a reference to the 11 current OGE standard. 12 OGE published a new Executive Branch : 13 Standards of Ethical Conduct regulation --14 VICE CHAIRPERSON THERNSTROM: Gerry, give 15 us the bottom line here. 16 CHAIRPERSON REYNOLDS: The bottom line is 17 if you would like to -- if employees would like to get 18 other employment while working here, they would have 19 20 to get permitting from their supervisor. That is to ensure that their outside work is not having an 21 22 adverse effect on their jobs here. 23 VICE CHAIRPERSON THERNSTROM: Okay. COMMISSIONER TAYLOR: 24 This would mirror 25 what everybody else in Federal Government --NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W.

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1	VICE CHAIRPERSON THERNSTROM: Just you,
2	Michael.
3	CHAIRPERSON REYNOLDS: Just the first
4	piece.
5	And the second piece has to do with
6	apparently, our standards we want to make sure that
7	our standards are consistent with the new regulations
8	that have been issued by OGE. So that's the purpose
9	of the second
10	VICE CHAIRPERSON THERNSTROM: Fine.
11	CHAIRPERSON REYNOLDS: All in favor.
12	(Aye.)
13	CHAIRPERSON REYNOLDS: Would anyone like
14	to join him?
15	COMMISSIONER YAKI: It doesn't apply to
16	us.
17	CHAIRPERSON REYNOLDS: That's correct.
18	COMMISSIONER YAKI: Aye.
19	CHAIRPERSON REYNOLDS: Okay, the motion
20	passes unanimously.
21 .	Okay, next item on the agenda is a motion
22	to hold a Commission business meeting on August 18,
23	2006. May I have a motion that the Commission hold a
24	business meeting at its headquarters in Washington
25	VICE CHAIRPERSON THERNSTROM: So moved.
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CHAIRPERSON REYNOLDS: Okay, is there a 1 second? 2 COMMISSIONER KIRSANOW: Second. 3 **REYNOLDS**: Discussion? CHAIRPERSON 4 Commissioner Yaki? 5 COMMISSIONER YAKI: Due to a Court thing 6 where actually I'm a lawyer, I will not -- probably 7 not be able to attend in person. And it is dubious 8 that I will be able to attend via phone. 9 CHAIRPERSON REYNOLDS: Would you like to 10 11 give me a proxy? COMMISSIONER YAKI: Absolutely. 12 VICE CHAIRPERSON THERNSTROM: Will we at 13 that meeting be able to cover the ground that we can't 14 cover today? 15 16 (Off the record comments.) VICE CHAIRPERSON THERNSTROM: That's not 17 the notice that was sent out. It was an afternoon 18 19 meeting. STAFF DIRECTOR MARCUS: Oh, that was an 20 afternoon -- I forgot. I thought that was the 21 22 September meeting. No? CHAIRPERSON THERNSTROM: The 23 VICE September meeting is in Omaha. 24 25 DIRECTOR MARCUS: Right, but I STAFF **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

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1	thought that was in the afternoon.
2	VICE CHAIRPERSON THERNSTROM: No, it can't
3	be.
4	CHAIRPERSON REYNOLDS: That was one of the
5	options and we chose the 18th of August.
6	STAFF DIRECTOR MARCUS: I don't recall
7	that, for the 18th it was 1 o'clock. Of course it's
8	being said right now, so it could be set at 1 rather
9	than 5.
10	VICE CHAIRPERSON THERNSTROM: I got some
11	sort of notice that was an afternoon meeting. It
12	can't be the Omaha one.
13	CHAIRPERSON REYNOLDS: Okay, but the
14	question on the table though is do you believe that
15	what we are unable to finish here today we'll be able
16	to squeeze in the August business meeting.
17	STAFF DIRECTOR MARCUS: If it's from 1
18	until 5, then I think we have a good chance of
19	finishing everything that's left over from here. Now
20	there are other things that I would hope to have ready
21	for a vote then and whether we can get through all of
22	that, all I can say is we'll do the best we can.
23	CHAIRPERSON REYNOLDS: Are folks amenable
24	to starting earlier, to-starting at 9 o'clock, if
<b>2</b> 5	that's required?
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22 VICE CHAIRPERSON THERNSTROM: We can start 1 earlier. 2 CHAIRPERSON REYNOLDS: And in fact, we'll 3 have to finish this up at a later point, but I think 4 that we need to consider starting at 9 --5 VICE CHAIRPERSON THERNSTROM: Whatever. 6 7 Lt's wrap things up. · CHAIRPERSON REYNOLDS: Okay, all right, we 8 had our discussion. All in favor, please say aye. 9 (Chorus of ayes.) 10 Any objections? CHAIRPERSON REYNOLDS: 11 Any abstentions? The motion passes unanimously. 12. STATE ADVISORY COMMITTEE ISSUES 13 CHAIRPERSON REYNOLDS: Okay, first up we 14 There's a motion to recharter the have -- okay. 15 Connecticut State Advisory Committee. Under the 16 Commission appoints the following 17 motion the Committee, based individuals to that on the 18 recommendations of the Staff Director: Patrick 19 Johnson, William Alpert, Darlene Alvarado-Canales, 20 Lewis Andrews, Leroy Bailey, Brian Brown, Brian 21 Freeman, Gerald Gunderson, Brian Langdon, Theophilus 22 Meekins, David Metzger, Werner Oyandel, Farouk 23 Rhymaun, Edward Sabaria and Karen Torre. 24 VICE CHAIRPERSON THERNSTROM: Excuse me, 25 NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

	. 23
1	Mr. Chairman. Wasn't there a motion to approve the
2	CHAIRPERSON REYNOLDS: It's in here
з	somewhere.
4	VICE CHAIRPERSON THERNSTROM: Okay, that
5.	came before the budget OMB.
6	CHAIRPERSON REYNOLDS: Hold on. Okay, I
7	• have it in a different order.
8	VICE CHAIRPERSON THERNSTROM: That's all
9	right. That's fine.
10	CHAIRPERSON REYNOLDS: Okay, and finally
11	Karen Torre. With this motion, the Commission
12	appoints Patrick Johnson as chair of the newly
13	rechartered Connecticut State Advisory Committee.
14	These members will serve as uncompensated government
15	employees and the Commission appreciates the hard work
16	that they will no doubt contribute to the State
17	Advisory Committee. Under this motion, the Commission
18	authorizes the Staff Director to execute the
19	appropriate paperwork for the appointment.
20	· Is there a second.
21	VICE CHAIRPERSON THERNSTROM: Second.
22	CHAIRPERSON REYNOLDS: Discussion. All in
23	favor, please say aye.
24	(Ayes.)
25	CHAIRPERSON REYNOLDS: Any opposition?
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Abstentions. 1 the record reflect that let Please 2 Commissioner Kirsanow abstains from the vote. And the 3 remaining voted in favor. 4 In order to give an opportunity to anyone 5 interested in providing information on the briefing we 6 had this morning, the record should be kept open for 7 30 days. Is there a second? 8 VICE CHAIRPERSON THERNSTROM: I second 9 that, although I thought there was some discussion of 10 more than that. 11 During CHAIRPERSON **REYNOLDS:** the 12 discussion, I expect Commissioner Yaki to --13 COMMISSIONER YAKI: I want 60 days. 14 CHAIRPERSON REYNOLDS: there's 15 So а second. Discussion. 16 Commissioner Yaki? 17 I want 60 days. COMMISSIONER YAKI: 18 CHAIRPERSON REYNOLDS: Why? 19 COMMISSIONER YAKI: Because there's a lot 20 of stuff. 21 VICE CHAIRPERSON THERNSTROM: He's going 22 23 to do a document. COMMISSIONER YAKI: There's a lot of 24 I think that this is -- I think in terms of 25 stuff. NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

25 the number of people who are out there who we could 1 outreach to, who might want to provide some of the 2 studies that were talked about, at least four or five 3 different studies were thrown out there. These people 4 tend to want to polish it, make it prettier or 5 whatever. That may -- reaching them, doing that, 6 editing or whatever, probably more than 30 days. 7 8 VICE CHAIRPERSON THERNSTROM: I am going 9 to ask the Staff director a question. We certainly 10 want to have a completed document in published form, it seems to me before the argument in November on 11 12 these two cases. 13 How does the 60 days affect that? STAFF DIRECTOR MARCUS: Well, if we're 14 15 getting complicated articles and materials in late 16 September, trying to analyze them to get a final draft 17 voted on against the argument in November --18 VICE CHAIRPERSON THERNSTROM: Not 19 possible. 20 STAFF DIRECTOR MARCUS: It would be difficult and I'm not sure that it's possible. 21 22 VICE CHAIRPERSON THERNSTROM: Is it 23 possible if we have a 30-day window? 24 STAFF DIRECTOR MARCUS: With a 30 day we 25 have a fighting shot at it. **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

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1	VICE CHAIRPERSON THERNSTROM: I mean,
2	Commissioner Yaki, can't we get this stuff in 30 days?
3	I don't want to cut off the marketplace of ideas here
4	to close it, but 30 days is a long time.
5	COMMISSIONER YAKI: I want 60. Let's vote
6	on it.
7	VICE CHAIRPERSON THERNSTROM: Let's vote
8	on it.
9	CHAIRPERSON REYNOLDS: Any other comments?
10	All in favor of the motion as read into the record,
11	please say aye.
12	(Ayes.)
13	COMMISSIONER KIRSANOW: For 30 days?
14	VICE CHAIRPERSON THERNSTROM: That's
15	correct.
16	CHAIRPERSON REYNOLDS: Objections?
17	COMMISSIONER YAKI: I oppose.
18	CHAIRPERSON REYNOLDS: Abstentions. The
19	motion passes. Please let the record reflect that
20	Commissioner Yaki voted against the motion.
21 <sub>.</sub>	COMMISSIONER YAKI: With extreme
22	prejudice.
23	PROGRAM PLANNING
24	CHAIRPERSON REYNOLDS: As always. On July
25	llth an article was published in The Washington Post
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regarding the United States Naval Academy's use of
 questionnaires in which potential sponsors were asked
 their religious and racial preferences in connection
 with the placement of cadets. We thought this was a
 topic appropriate for briefing.

6 Staff Director, please describe the 7 newspaper article and the concept paper on this topic 8 that was sent to the Commissioners.

STAFF DIRECTOR MARCUS: Certainly, Mr. 9 Chairman, and the article was sent around. Very 10 briefly, it was disclosed that the Naval Academy has 11 a program under which people in the Annapolis area are 12 able to sponsor midshipmen to provide them a place to 13 stay during their recreational hours. The paper 14 reported that it was primarily for midshipmen to watch 15 television. Sometimes the sponsors would have other 16 amenities like swimming pools where the midshipmen 17 18 would have an opportunity to enjoy recreational time. 19 The questionnaire that is used by the Academy 20 apparently asks for sponsoring families to indicate 21 various preferences that they might have with respect 22 to midshipmen.

Among the preferences, they're asked whether they would want midshipmen who were interested in various sports or smokers or nonsmokers or members

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of one gender or the other and also whether they have a preference in the race of the midshipmen or of the religion of the midshipmen.

The indication of the article is that the Naval Academy takes this into account or tries to take this into account in order to place midshipmen with sponsoring families. There's not much of this that is in the literature. There is a questionnaire that has been on the internet which appears to have questions of this sort.

11 The Naval Academy currently has maintained 12 that this is intended to help provide the minority 13 midshipmen with mentors but it's not clear whether: . 14 that is the purpose and one of the issues in briefing 15 is the reason for this policy, whether it is the 16 policy and how it impacts midshipmen of various races 17 and religions.

CHAIRPERSON REYNOLDS: I move to have the 18 19 Staff conduct a briefing in Annapolis on the United 20 States Naval Academy's use of religious and racial 21 preferences in placement of cadets with local 22 sponsors, as soon as feasible, in 2007. This briefing 23 would be based on the concept paper that was 24 distributed on July 21st. Is there a second?

VICE CHAIRPERSON THERNSTROM: Second.

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1	CHAIRPERSON REYNOLDS: Discussion?
2	Commissioner Yaki?
3	COMMISSIONER YAKI: I'm just concerned
4	that we keep on adding briefings as we're pushing
5.	other briefings back.
6	CHAIRPERSON REYNOLDS: That is a concern
7	that I share. But I guess the challenge is what do we
8	do when we have these events unfold? Do we respond?
9	COMMISSIONER YAKI: I would say that two
10	of the briefings that I proposed that were voted on
11	and are scheduled also had were the result of
12 <sup>.</sup>	events that had unfolded and yet they keep on getting
13	pushed further and further back.
14	CHAIRPERSON REYNOLDS: Which ones are
15	those?
16	COMMISSIONER YAKI: One was the Patriot
17	Act one. The other one was the but the more
18	important one was the domestic eavesdropping.
19	CHAIRPERSON REYNOLDS: Well, if I recall,
20	we could not get a hold of
21	COMMISSIONER YAKI: Forgetting about the
22	Patriot Act, when we did the revote, for the next set
23 ,	of briefings, like for example, the domestic
24	eavesdropping scored 9.5. It was in the top four, top
25	five that was done that should be there among the top
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five done in the next set. That also is timely. That 1 also is very current. This comes along and it is 2 timely and current, but it just bumps other ones back. 3 Well, I propose CHAIRPERSON REYNOLDS: 4 that we have further discussion on whether this should 5 be put into the queue, but not at this point though. 6 COMMISSIONER YAKI: When you say the words 7 "as soon as feasible" that's what brought to mine. 8 CHAIRPERSON REYNOLDS: But we haven't 9 selected a month yet. We haven't had further 10 discussions. 11 Commissioner Thernstrom? 12 VICE CHAIRPERSON THERNSTROM: Clearly, 13 those further discussions have to involve, once again, 14 setting our priorities in terms of these briefings. 15 I think we can't just kind of mindlessly bump things -16 so that the rest of the briefings that have been 17 scheduled are in the order they were before. 18 So Commissioner Yaki, it seems to me that 19 20 question is -- will be, has to be on the table of the relative importance and the shelf life of various 21 issues. You know, there are issues that don't need to 22 23 be -- we don't need to decide immediately, but I'm not 24 saying yours is one of them, but anyway, let us go 25 through the priorities here once again.

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COMMISSIONER TAYLOR: I don't have the list of the briefings we've agreed upon and the schedule, but it's my sense that this is not, in my view, not as important as the other items we've already identified. It seems rather narrow.

I would like to get some more information from the Academies, the Coast Guard Academy included which means about similar programs, but I don't sense this is something that's worthy of the full blown briefing and bumping what we currently have on the schedule.

STAFF DIRECTOR MARCUS: If Ι 14 may, Commissioner Taylor, we've informally inquired in at 15 16 least one of those academies that appears to be using similar criteria and I believe it's the Coast Guard. 17 So apparently the Coast Guard is using a similar 18 19 program. As for the Merchant Marine, I don't believe 20 that we were able to determine that they are using 21 that.

COMMISSIONER TAYLOR: I would be in favor of sending them a request by asking them to submit in writing to us what exactly they're doing and what other policies they may have and whatever practices

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they employ on this issue, but again, I don't -- it's 1 not my sense at least without having the information 2 in front of me that this is worthy of bumping that we 3 currently have in the agenda. 4 CHAIRPERSON REYNOLDS: Why don't we vote 5 on the motion in front of us with the understanding 6 that we will have further discussions about whether 7 this particular project should bump anything in 2007. 8 VICE CHAIRPERSON THERNSTROM: I don't 9 If we're -- if a 10 understand voting on in it then. question is open of whether we're going to have a 11 briefing at all on this, then we should just table 12 this motion. 13 I mean what you've just agreed to is to 14 15 discuss the question of whether this is of sufficient 16 importance to hold a briefing on. COMMISSIONER TAYLOR: I have a substitute 17 18 motion. CHAIRPERSON REYNOLDS: Let's hear it. 19 Perhaps we can COMMISSIONER TAYLOR: 20 gather the information I discussed from all the 21 relevant academies and then put this motion back on 22 the table. So that would be to table this motion --23 VICE CHAIRPERSON THERNSTROM: Or not. 24 25 COMMISSIONER TAYLOR: Right, as we have **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

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1	the additional information and then discuss whether or
2	not this motion would be appropriate.
3	CHAIRPERSON REYNOLDS: Okay, well, since
4	I read the motion into the record, I will accept your
5	substitution.
6	All in favor?
7	(Chorus of ayes.)
8	CHAIRPERSON REYNOLDS: Any objections?
9	The motion passes unanimously.
10	Next up, a report was produced by Staff
11	reflecting Commissioner and panelists input on the
12	briefing the Commission held on November 18, 2005 on
13	campus anti-Semitism along with any concurring and: .
14	dissenting statements submitted by any Commissioner by
15	August 11, 2006. This report was distributed in draft
16	form to Commissioners on July 21st, 2006. It
17	contained a summary of the discussion and public
18	comments received. A summary of the responses to
19	defame and degrade letters sent out pursuant to AI's
20	1 through 6 and well, 1-6 and 7-1.
21	The Commission's findings and
22	recommendations previously approved on April 3, 2006,
23	and witness statements. May I have a motion to
24	approve the publication of this campus anti-Semitism
25	briefing report, together with any concurring or
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dissenting statements received within two weeks of 1 today? 2 COMMISSIONER TAYLOR: So moved. 3 CHAIRPERSON REYNOLDS: Is there a second? 4 VICE CHAIRPERSON THERNSTROM: I'll second 5 it then. 6 7 CHAIRPERSON REYNOLDS: Discussion? All in favor? 8 (Chorus of ayes.) 9 CHAIRPERSON REYNOLDS: Any objections? 10 11 Let the record reflect that the Chairman abstains and the remaining Commissioners voted in favor of it.  $12^{\cdot}$ 13 On January 20, 2006, the Commissioners voted unanimously to have the Staff Director develop 14 15 proposals to communicate with colleges about their rights and remedies when faced with anti-Semitic 16 17 At that meeting, the Staff Director harassment. described some proposals for the public education 18 19 campaign consistent with our funding constraints. These included an electronic document available on the 20 Commission's website providing in-depth information on 21 22 rights available to students under federal anti-23 discrimination laws and a poster to complement the 24 website providing general information and directing 25 students to the website for more detailed information.

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1	Staff Director, will you please provide us
2	with an update on what's happened with this campaign?
3	STAFF DIRECTOR MARCUS: Certainly, Mr.
4	Chairman. As the Commissioners will see in the side
5.	of the room, we have a poster, a proposed poster which
6	the Government Printing Office has prepared working in
7	• conjunction with the Office of Civil Rights Evaluation
8	and Public Affairs Unit which is a suggestion for a
9	part of the campaign. During a prior Commission
10	meeting we discussed a proposal to have a combination
11	several pages on our website which would provide
12	information to students, as well as a poster that
13	would be circulated which, among other things, would •.
14	direct students to the website and let them know what
15	is available there.
16	In addition to that, more recently, Staff
17	has suggested that we consider looking into the
18	possibility of a brochure also to provide further
19	information, particularly with respect to the
20	availability of information on our website. For now
21	though, what is available is this proposed poster. As
22	you can see, the main language on it "Hate has an
23	Ally: Silence, speak out against anti-Semitism."
24	Now there are a couple of changes that I
25	would recommend making and so I think part of the
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motion is to approve this with some changes. One is 1 I think we need to add a word like "campus" perhaps -2 "campus anti-Semitism." There's also the word "crime" 3 in the small print, asking students to speak if 4 they're aware of crimes and I think we need to broaden 5 it so that it's not just about crime, but it is about 6 7 college campuses. Does anyone need me to read the small 8 print at the bottom of the poster? 9 VICE CHAIRPERSON THERNSTROM: No, but I 10 have a general comment here. The poster would be 11 clearer if it's to students and it says silence is an 12 ally of hate. It makes the point more directly, more : . 13 simply. I think there are going to be students who 14 are going to look at this and say what? 15 CHAIRPERSON REYNOLDS: Okay, any other --16 STAFF DIRECTOR MARCUS: There is one other 17 point I would make and I don't know if there needs to 18 19 be discussion first of the Vice Chair's comment or if I should just continue with the update and then there 20 could be discussion of the --21 All right, 22 VICE CHAIRPERSON THERNSTROM: 23 I'm sorry. 24 CHAIRPERSON REYNOLDS: Let's take a look 25 at the -- I can't read the --NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.neairgross.com

37 STAFF DIRECTOR MARCUS: I'll go up to the 1 front and read the language at the bottom. 2 And as I do this, I'd also like to thank 3 Sock-Foon MacDougall and Manuel Alba for their good 4 work in preparing this. "Hate has an Ally: Silence. 5 Speak out against anti-Semitism. Ready to take 6 action? We can help. To report an anti-Semitic crime 7 against you or someone you know, call the U.S. 8 Commission on Civil Rights at" and it provides a phone 9 number for our complaint line, "or visit our website 10 at" and it will provide a URL address. 11 I indicated the change would be something 12 like the following: "Ready to take action? We can 13 help to report an anti-Semitic incident on your campus 14 of the U.S. Commission on Civil Rights." 15 CHAIRPERSON REYNOLDS: So the proposed 16 17 changes, one would be deleting crime and replacing it 18 with something broader. STAFF DIRECTOR MARCUS: 19 That's right. Instead of crime, it would say "incident" and instead 20 of simply saying "against you or someone you know" it 21 22 would say "on your campus" and make some connection 23 with colleges because this is a campus anti-Semitism 24 public education campaign. 25 CHAIRPERSON REYNOLDS: And as to Vice NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701

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38 Chair Thernstrom's comment, well first, do the other 1 Commissioners share Vice Chair Thernstrom's views? 2 VICE CHAIRPERSON THERNSTROM: It would be 3 simpler to say "Hate is an ally of silence" or 4 "Silence has an ally of hate" something a little more 5 Maybe I'm being an idiot, but I looked at direct. 6 this before I completely got it. It seems a little . 7 8 convoluted to me. Does anyone have CHAIRPERSON REYNOLDS: 9 10 strong feelings about this? VICE CHAIRPERSON THERNSTROM: Maybe I was 11 being a little thick headed. 12 CHAIRPERSON REYNOLDS: I guess one -- · 13 (Off the record comments.) 14 CHAIRPERSON REYNOLDS: I quess my one 15 comment is silence. It just fades into the background 16 there and maybe this is just a function of my poor 17 vision and maybe that was unintended. Maybe that's 18 19 some type of effect, but in any event, I just make that comment. I'm not making any suggestions, I'm not 20 21 suggesting any changes. 22 Okay, does Mr. Kirsanow realize that he is 23 needed for a quorum? 24 STAFF DIRECTOR MARCUS: Is Commissioner 25 Braceras on the line right now? **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

39 VICE CHAIRPERSON THERNSTROM: And in two 1 seconds, you're not going to have a Thernstrom to 2 3 vote. Let's get Kirsanow back. 4 CHAIRPERSON REYNOLDS: And then we can 5 wind up. 6 COMMISSIONER BRACERAS: Hello? I'm here. 7 CHAIRPERSON REYNOLDS: Okay, good, we have 8 9 a quorum. (Laughter.) 10 COMMISSIONER BRACERAS: In about 15 11 minutes I have to go to a different phone. 12 13 VICE CHAIRPERSON THERNSTROM: No, no, no. It will be done. 14 CHAIRPERSON REYNOLDS: Jennifer, right now 15 we have the proposed anti-Semitism poster. You can't 16 I don't know if you were able --17 see it. COMMISSIONER BRACERAS: I saw it when it 18 19 came over the computer. 20 STAFF DIRECTOR MARCUS: That's the one. 21 CHAIRPERSON REYNOLDS: We're just about to 22 vote on it. Do you have any comments or concerns? 23 COMMISSIONER BRACERAS: No, I'm all set to 24 approve it. 25 CHAIRPERSON REYNOLDS: Okay. All in **NEAL R. GROSS** COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701 (202) 234-4433 www.neairgross.com

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1	favor?
2	(Ayes.)
3	CHAIRPERSON REYNOLDS: Is that an aye?
4	VICE CHAIRPERSON THERNSTROM: I'd like to
5	see it a little changed, but whatever. Okay.
6	COMMISSIONER BRACERAS: What are your
7	changes?
8	VICE CHAIRPERSON THERNSTROM: Instead of
9	"Hate has an ally: silence" I'd rather have a more
10	direct statement "Silence is an ally of hate." And a
11	couple of students in the audience said basically
12	voted for my suggestion.
13	I just think it's
14	CHAIRPERSON REYNOLDS: They have no choice
15	in this matter.
16	(Laughter.)
17	VICE CHAIRPERSON THERNSTROM: I just think
18	it's
19	CHAIRPERSON REYNOLDS: What's involved in
20	making a change in the poster at this point?
21	STAFF DIRECTOR MARCUS: I don't think
22	there's going to be a problem. After all, there are
23	some other changes we have to make. I think we've got
24	one set of changes that they're contractually
25	obligated to make with additional I think that we
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1	could get this done, either without any additional
2	money or a very small amount.
3	CHAIRPERSON REYNOLDS: Does anyone object
4	to Vice Chair Thernstrom's suggested revision?
5.	COMMISSIONER BRACERAS: No.
6	CHAIRPERSON REYNOLDS: Okay
7	• STAFF DIRECTOR MARCUS: Just to be clear,
8	the language would be "Silence is an ally of hate."
9	VICE CHAIRPERSON THERNSTROM: Yes.
10	CHAIRPERSON REYNOLDS: Okay, all in favor
11	for the motion, as revised, including the Vice Chair's
1 <b>2</b>	revisions, please say aye.
13	(Chorus of ayes.)
14	CHAIRPERSON REYNOLDS: Any objections?
15	Yes? Very good. The motion passes unanimously.
16	Thank you, folks. We covered everything in the
17	agenda, except the Staff Director's report.
18	COMMISSIONER BRACERAS: Wait, hold on.
19	How did we cover everything on the agenda? I thought
20	I was being brought in at the beginning of the
21	business meeting?
22	VICE CHAIRPERSON THERNSTROM: You didn't
23	come in at the beginning of the business meeting.
24	COMMISSIONER BRACERAS: Why?
25	VICE CHAIRPERSON THERNSTROM: I don't
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1 know. COMMISSIONER BRACERAS: I've been sitting 2 here at my desk all morning, waiting to be brought in. 3 STAFF DIRECTOR MARCUS: We thought you 4 were in at one point. 5 VICE CHAIRPERSON THERNSTROM: We thought 6 you were here for the briefing and we called on your 7 for questions. 8 COMMISSIONER BRACERAS: I was not at that 9 point. 10 CHAIRPERSON REYNOLDS: Well, Jennifer, I 11 apologize. 12 COMMISSIONER BRACERAS: This is the first . 13 time I'm coming in, I mean the first time I'm coming 14 in to participate in the business portion of the 15 16 meeting. CHAIRPERSON REYNOLDS: You weren't on for 17 the briefing? 18 COMMISSIONER BRACERAS: I was on for part 19 of the briefing. And then I had to go to take care of 20 some things. So I hung up. 21 And I contacted Kim and asked her to plug 22 me back into the beginning of the business meeting. 23 CHAIRPERSON REYNOLDS: I instructed Staff 24 to call you before we began the business meeting and 25 NEAL R. GROSS COURT REPORTERS AND TRANSCRIBERS 1323 RHODE ISLAND AVE., N.W. (202) 234-4433 WASHINGTON, D.C. 20005-3701 www.nealrgross.com

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1	unfortunately, the individual that I spoke with is not
2	present.
3	COMMISSIONER BRACERAS: That's fine.
4	STAFF DIRECTOR MARCUS: Commissioner
5	Braceras, I am sorry. Staff had been under the
6	impression that you were on the line, so I don't know
7	what the snafu was and whether it was with the phone
8	call
. 9	COMMISSIONER BRACERAS: Did you have a
10	quorum? Because I wasn't there.
11	CHAIRPERSON REYNOLDS: Yes, we did.
12	COMMISSIONER BRACERAS: Okay. And you
13	were able to vote on everything you wanted to vote on.
14	I just wanted the record to reflect that I did not
15	vote on anything because I didn't in case you
16 Ì	thought I did.
17	CHAIRPERSON REYNOLDS: Okay, let's be
18	clear. Let the record reflect that Commissioner
19	Braceras did not vote on she didn't vote on
20	anything
21.	COMMISSIONER BRACERAS: Anything other
22	than the poster. Although I would have liked to. I
23	was prepared to discuss and vote on all of these
24	things on the agenda. I've been sitting here waiting.
Ż5	CHAIRPERSON REYNOLDS: Okay. Sorry about
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1	that, Jennifer.
2	COMMISSIONER BRACERAS: That's all right.
3	Maybe somebody can call me or send me an email and let
4	me know how the vote turned out or if there's anything
5	I need to know.
6	CHAIRPERSON REYNOLDS: Yes, Kim will give
7	you a call.
8	COMMISSIONER BRACERAS: Okay.
9	STAFF DIRECTOR MARCUS: Are any of the
10	Commissioners interested in a Staff Director's Report?
11	We don't need a quorum for that. We have, I believe,
12	four Commissioners to the extent that Commissioner
13	Braceras is on.
14	COMMISSIONER KIRSANOW: Fine with me.
15	STAFF DIRECTOR'S REPORT
16	STAFF DIRECTOR MARCUS: Well, let me just
17	provide you with a little bit of information. I'll
18 <sup>.</sup>	make it a little bit briefer, but there may be some
19	things that you'd be interested to know.
20	First of all, let me just publicly
21	indicate as some of you know that we do now have a
22	General Counsel who was just appointed, Mr. David
23	Blackwood. David Blackwood joined the Agency as
24	General Counsel on July 10. He was previously
25 <sup>°</sup>	Associate Deputy Assistant Secretary for Enforcement
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1	at the U.S. Department of Housing and Urban
2	Development. He has over 20 years of experience in
3	EEOC, HUD and other civil rights areas.
4	I'd also I'm not sure if Tyro Beatty is
5	still here, but I'm pleased that we have a new
6	Director of Human Resources who has just joined us
7	July 10. He worked as Director of Human Resources for
8	nine years for a company called NCG, Inc. He's also
9	done work for the Department of the Navy and he was
10	recently the head of a consulting firm he founded
11	called Bizm, B-I-Z-M, Corporation. I'd also like to
12	recognize that Mahad Juway has joined the Office of
13	General Counsel as an Attorney Advisor on June 21.
14	She was previously as associate with the law firm of
15	Arent Fox.

16 Also, would like Ι to express our 17 appreciation for the Department of Housing and Urban 18 Development which in addition to giving us our new 19 General Counsel, is also providing us with a detail of 20 Fatima Johnson who is here in the Office of Staff 21 Director for the summer, working both on the strategic 22 planning and also on this briefing and associated 23 briefing report. At the Office of Fair Housing and 24 Equal Opportunity, she is the special assistant to the 25 Deputy Assistant Secretary for Operations and

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I'd also like to recognize some of the students in the back who weighed in, who have been serving as interns for the Office of the Staff Director and the Office of General Counsel in providing terrific research and analysis over the course of the summer. Eric Daleo is not here now, but he is a law student at Rutgers who served for quite some time. Ms. Bridget Fay has been here as a summer She just finished her second year at intern. Washington Lee University School of Law. Ryan Pardue is here. He is a summer intern now. He just finished his second year at Seton Hall Law School. Within • Office of General Counsel, I believe we still have Adam Evans in the back. He's a law student at William and Mary School of Law. Mr. James Chiu, who provided input on the public education campaign, is a rising third year student at Georgetown University Law School and i think Ryan Kinder is also in the back here. He's with the Office of General Counsel this summer, second year law student at Wake Forest.

Second, I'd like to say just a word about the upcoming financial audit. As you know, we've just gotten a first full-scale audit we had from Williams and Adley. We've now been able this year to move

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forward and get ready for our second full-scale audit. 1 This time we were much more advanced in terms of 2 getting the procurement done quickly, thanks to the 3 In February, the Commission work of Pam Dunston. 4 contracted with Walker and Company, LLP, to perform a 5 full-scale audit of its financial statements. Walker 6 and Company is a full service financial and advisory 7 firm. Some of its clients include the Federal Transit 8 Administration, the U.S. Department of Housing and 9 Urban Development, the Corporation for National and 10 Community Service and various Washington, D.C. law 11 firms. 12

I'd also like to say a word about the OPM . 13 14 audit. I mentioned in a prior Staff Director's Report that the Office of Personnel Management conducted an 15 16 audit of the Agency. This is a routine audit which it 17 does every few years. The reason it's doing an audit 18 of this agency is simply that we were on the list and hadn't been here in a few years. It completed its 19 audit. It found a number of issues for which it had 20 21 either recommended or required changes. In our 22 assessment and our understanding of theirs, the number 23 of items was not unusual, relative to other agencies, particularly with its size. 24

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With respect to their recommended and

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required action items, we have developed a plan for addressing all of them. We have recently completed a response to that audit and we are in the process of implementing it. Some of the implementation is done. Some of it is under way.

Also, with respect to this year's budget, 6 7 I have mentioned in prior meetings that while we as an Agency are typically very cash constrained, this 8 fiscal year, as a result of some of the late hires, 9 some of the people that I mentioned, for instance, 10 came in late in the year, as well as senior staff 11 departures, we are in a sound position. 12 In fact, 13 we're able as a result of lower than anticipated: . payroll expenses as a result of attrition, to make 14 some additional purchases that haven't been on the 15 So for instance, we are prioritizing State 16 budget. Advisory Committee travel and travel by the regional 17 staff for purposes of recruiting staff members. 18 We 19 are able to do that now over the course of the summer 20 and early fall.

We're also looking at some technology purchases including computers and software, other equipment and furniture and we're able to provide some limited staff training that would otherwise not have been available.

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I think I ought to say just a few words 1 about a new AI-16 national project that we are 2 planning to issue as part of our response to the GAO. 3 Some of the key items were reduced to motions that we 4 have -- that we have acted on over the course of the 5 meeting today. I would want to focus in on a few 6 7 .issues though in the new AI. First, Section 1B provides that we will 8 ensure objectivity in national office work products 9

and foundational documents, such as proposals, outlines and discovery plans and define objective as reflecting in consideration of varied and opposing views, opinions and perspectives.

Second, Section 14.03 creates criteria for 14 the Staff Director to use when directing a program 15 16 office to incorporate Commissioner comments into the 17 draft report. This responds specifically to some 18 comments made in the GAO audit. The criteria would 19 include the following: they should be supported by 20 the existing research, including any supplemental 21 research which may be reasonably conducted within the 22 existing time constraints, viewed as strengthening the 23 quality and objectivity of the report consistent with 24 the approved scope and purpose of the project as 25 reflected in the Commissioner approved concept paper

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proposal outlined, discovery plan and any subsequent
 modifications approved by the majority of the
 Commissioners and consistent with the structure and
 thrust of the report.

Third, Section 4.04 will create factors that Commissioners are asked to consider while reviewing reports and those are the factors that the Commission voted on today.

9 The AI would have also created a peer-10 review process that portion of the AI will be stripped 11 out as a result of the vote taken today.

12 Those are my Staff Director's comments. 13 I'd be happy to respond to any questions.

14 COMMISSIONER BRACERAS: I need to hang up 15 at this time, but if somebody could email me or call 16 me later in the day to debrief me on this meeting 17 which I was not plugged into. I would appreciate 18 that.

19STAFF DIRECTOR MARCUS: I'll be happy to20call you.

COMMISSIONER BRACERAS: Okay, all right, bye.

CHAIRPERSON REYNOLDS: Okay, there being
no questions posed, the meeting is adjourned.

25 (Whereupon, at 12:56 p.m., the meeting was concluded.)

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